

Muhammad Yunus Amar <myunmar@unhas.ac.id>

[Risks] Manuscript ID: risks-1403615 - Submission Received

1 message

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16 September 2021 at 14:09

Reply-To: risks@mdpi.com

To: Muhammad Yunus Amar <myunmar@unhas.ac.id>

Cc: Alim Syariati <alim.syariati@uin-alauddin.ac.id>, Ridwan Ridwan <ridwan@janabadra.ac.id>, Rika Dwi Ayu Parmitasari <rparmitasari@uin-alauddin.ac.id>, Risks Editorial Office <risks@mdpi.com>

Dear Dr. Amar,

Thank you very much for uploading the following manuscript to the MDPI submission system. One of our editors will be in touch with you soon.

Journal name: Risks

Manuscript ID: risks-1403615

Type of manuscript: Article

Title: Indonesian Hotels' Dynamic Capability under the Risks of Covid-19

Authors: Muhammad Yunus Amar *, Alim Syariati *, Ridwan Ridwan, Rika Dwi Ayu Parmitasari

Received: 16 September 2021

E-mails: myunmar@unhas.ac.id, alim.syariati@uin-alauddin.ac.id, ridwan@janabadra.ac.id, rparmitasari@uin-alauddin.ac.id

Risk and Multifaceted Failures in Business Operations

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Manage Accounts (/user/manage_accounts)	Manuscript ID	risks-1403615
Change Password (/user/chgpwd)	Type	Article
Edit Profile (/user/edit)	Title	Indonesian Hotels' Dynamic Capability under the Risks of Covid-19
Logout (/user/logout)	Authors	Muhammad Yunus Amar * , Alim Syariati * , Ridwan Ridwan , Rika Dwi Ayu Parmitasari
	Special Issue	Risk and Multifaceted Failures in Business Operations (https://www.mdpi.com/journal/risks/special_issues/Risk_Multifaceted_Failures)
	Abstract	The effects of Covid-19 on tourism is irreversible, with potentially damaging income, job loss, shifting working landscape, and visible fear of health. These adversities are reinforced in the hospitality business of hotels, over which income streams rely on individual movements. This study investigates the process of the hotel industry in Indonesia to face current challenges by possessing dynamic capability. This construct discusses the potentiality of maximizing existing resources and its impact on innovation norms to leverage hotel dynamics. 329 hotel managers respond to the survey, and the data is finalized by employing PLS-SEM. The findings primarily support the direct relationships but rejected the indirect results. The findings amplify how past investments in sustainable resources are the easily deployed assets during Covid-19 and create a welcoming environment for innovation to be dynamic hotels during changes.

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Invoices (/user/invoices)	Authors' Responses to Reviewer's Comments (Reviewer 1)	
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Volunteer Preferences (/volunteer_reviewer_info/view)		Authors' response: Thank you more discussion on covid-19 pandemic impact on tourism in Indonesia Authors' response: Thank you. We have added several report from the statista.com and the press release of the Ministry of Tourism in Indonesia to add further information on the negative
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impacts of Covid-19 to tourism in Indonesia. We positioned them in the introduction section line 29-35. We hope this addition could meet your request.

information whether in the study the authors control for the size of the company and its type (a manager of a small hotel owned by natives would react differently than the manager of a big chain like Hilton).

Authors' response: Thank you. We have clarify that our study did not create a separation based on the size or the chain hotel as evident in the sub-section 2.1 in line 238-239. We further placed it as the weaknesses of our study in the section 5. Conclusion, line 489-492. We hope this limitation is sufficient to your request.

In the empirical section it would be great to show the full model with all controls and vars.

Authors' response: We have added figure 2, which present the path model from the Smartpls 3 output. We hope this addition could meet your suggestion.

Regards

Authors

Author's Notes File [Report Notes \(/user/review/displayFile/21193640/Pz78HCix?file=author-coverletter&report=14781107\)](/user/review/displayFile/21193640/Pz78HCix?file=author-coverletter&report=14781107)

Review Report Form

English language and style Extensive editing of English language and style required
 Moderate English changes required
 English language and style are fine/minor spell check required
 I don't feel qualified to judge about the English language and style

	Yes	Can be improved	Must be improved	Not applicable
Does the introduction provide sufficient background and include all relevant references?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is the research design appropriate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
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Are the results clearly presented?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are the conclusions supported by the results?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Comments and Suggestions for Authors A nice paper on dynamic capabilities on entrepreneurs and how they matter in a covid-19 period. I like this study, but I would welcome:



more discussion on covid-19 pandemic impact on tourism in Indonesia

information whether in the study the authors control for the size of the company and its type (a manager of a small hotel owned by natives would react differently than the manager of a big chain like Hilton)

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Submission Date	16 September 2021
Date of this review	05 Oct 2021 21:39:37

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LaTeX Word Count (/user/get/latex_word_count)	Author's Notes	RESPONSE PAPER

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Volunteer Preferences (/volunteer_reviewer_info/view)		This manuscript investigates the process of the hotel industry in Indonesia to face current challenges (COVID 19) by possessing dynamic capability. This manuscript shows that the hotel industry requires to regulate itself within an adaptive organization framework. This manuscript contributes to the strategic management conversation in the hospitality business in Indonesia during global turbulence.
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Authors' response: Thank you

1. Introduction



The introduction provides a clear overview of the hotel industry and including an analytical framework for the research. The authors also distinguish the contribution to the existing literature and the gap. I recommend the authors:



- moving the hypotheses (line 122-184) at the beginning of section 2 to a separate subsection "Hypotheses".
- write, at the end of this section 1, a separate paragraph showing the structure of the manuscript by subsections.

Authors' response: Thank you. We have created a subsection under the introduction section as to your request as evident in line 125. The reasons we put it in the end of section 1 is because we strived to follow the MDPI author guidelines that adhere to IMRAD section design. We wish this change can meet your request.

1. Materials and Methods

The authors specify the variables for use in the study, with supported definitions and measurements. The hypotheses and methods are well described. The authors present a good methodological approach. However, the authors did not specify the source of figure 1 (line 204). In addition, I recommend a more detailed explanation of figure 1 (line 204) for the steps of your study.

Authors' response: Thank you. We have provided 1 paragraph to explain each step in the design sub-section following the figure 1 presentation, as evident in line 209-220. We hope this revision could meet your expectation.

1. Results

The authors present the results of the analyses with ample explanation and description. However, the authors did not specify the source of table 1 (line 256); table 2 (line 380); table 3 (line 273); table 4 (line 301) and table 5 (line 311)

Authors' response: All sources have been added to every figure or table in this article.

1. Discussion

The authors present the discussion of the analyses with ample explanation and description. This section provides a good overview of the research findings, with an adequate assessment of the findings within the contexts of the existing literature.

Authors' response: Thank you

1. Conclusions

The authors present the conclusions of the analyses. I positively appreciate its organization which includes: limitations and future lines of research.



Authors' response: Thank you



Kind regards,

Authors

Author's Notes File [Report Notes \(/user/review/displayFile/21435256/L1jylrmY?file=author-coverletter&report=14986660\)](/user/review/displayFile/21435256/L1jylrmY?file=author-coverletter&report=14986660)

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Are the methods adequately described?	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are the results clearly presented?	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are the conclusions supported by the results?	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Comments and Suggestions for Authors

Dear Authors,

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4. Discussion

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5. Conclusions

The authors present the conclusions of the analyses. I positively appreciate its organization which includes: limitations and future lines of research.

Best regards,

Reviewer

Submission Date	16 September 2021
Date of this review	13 Oct 2021 15:04:21



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Muhammad Yunus Amar <myunmar@unhas.ac.id>

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1 message

Renee Chang <renee.chang@mdpi.com>

18 September 2021 at 14:33

Reply-To: renee.chang@mdpi.com

To: Muhammad Yunus Amar <myunmar@unhas.ac.id>

Cc: Alim Syariati <alim.syariati@uin-alauddin.ac.id>, Ridwan Ridwan <ridwan@janabadra.ac.id>, Rika Dwi Ayu Parmitasari <rparmitasari@uin-alauddin.ac.id>, Risks Editorial Office <risks@mdpi.com>

Dear Dr. Amar,

Your manuscript has been assigned to Renee Chang for further processing who will act as a point of contact for any questions related to your paper.

Journal: Risks

Manuscript ID: risks-1403615

Title: Indonesian Hotels' Dynamic Capability under the Risks of Covid-19

Authors: Muhammad Yunus Amar *, Alim Syariati *, Ridwan Ridwan, Rika Dwi Ayu Parmitasari

Received: 16 September 2021

E-mails: myunmar@unhas.ac.id, alim.syariati@uin-alauddin.ac.id, ridwan@janabadra.ac.id, rparmitasari@uin-alauddin.ac.id

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Best regards,

Ms. Renee Chang

Assistant Editor

Email: renee.chang@mdpi.com

/Symmetry/ IF: 2.713; CiteScore: 3.4 - Q1 (General Mathematics); Q1 (Computer Science)

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19 October 2021 at 13:26

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Thank you again for your manuscript submission:

Manuscript ID: risks-1403615

Type of manuscript: Article

Title: Indonesian Hotels' Dynamic Capability under the Risks of Covid-19

Authors: Muhammad Yunus Amar *, Alim Syariati *, Ridwan Ridwan, Rika Dwi Ayu

Parmitasari

Received: 16 September 2021

E-mails: myunmar@unhas.ac.id, alim.syariati@uin-alauddin.ac.id,ridwan@janabadra.ac.id, rparmitasari@uin-alauddin.ac.id

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20 October 2021 at 16:57

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Dear Dr. Amar,

Thank you very much for resubmitting the modified version of the following manuscript:

Manuscript ID: risks-1403615

Type of manuscript: Article

Title: Indonesian Hotels' Dynamic Capability under the Risks of Covid-19

Authors: Muhammad Yunus Amar *, Alim Syariati *, Ridwan Ridwan, Rika Dwi Ayu

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Cc: Alim Syariati <alim.syariati@uin-alauddin.ac.id>, Ridwan Ridwan <ridwan@janabadra.ac.id>, Rika Dwi Ayu Parmitasari <rparmitasari@uin-alauddin.ac.id>, Risks Editorial Office <risks@mdpi.com>

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Muhammad Yunus Amar <myunmar@unhas.ac.id>

Reminder: [Risks] Manuscript ID: risks-1403615 - Revision Reminder

1 message

Risks Editorial Office <risks@mdpi.com>

27 October 2021 at 09:12

Reply-To: renee.chang@mdpi.com

To: Muhammad Yunus Amar <myunmar@unhas.ac.id>

Cc: Alim Syariati <alim.syariati@uin-alauddin.ac.id>, Ridwan Ridwan <ridwan@janabadra.ac.id>, Rika Dwi Ayu Parmitasari <rparmitasari@uin-alauddin.ac.id>, Risks Editorial Office <risks@mdpi.com>

Dear Dr. Amar,

We sent a revision request for the following manuscript on 25 October 2021.

Manuscript ID: risks-1403615

Type of manuscript: Article

Title: Indonesian Hotels' Dynamic Capability under the Risks of Covid-19

Authors: Muhammad Yunus Amar *, Alim Syariati *, Ridwan Ridwan, Rika Dwi Ayu

Parmitasari

Received: 16 September 2021

E-mails: myunmar@unhas.ac.id, alim.syariati@uin-alauddin.ac.id,ridwan@janabadra.ac.id, rparmitasari@uin-alauddin.ac.id

Risk and Multifaceted Failures in Business Operations

https://www.mdpi.com/journal/risks/special_issues/Risk_Multifaceted_Failures

May we kindly ask you to update us on the progress of your revisions? If you have finished your revisions, please upload the revised version together with your responses to the reviewers as soon as possible.

You can find your manuscript and review reports at this link:

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Thank you in advance for your kind cooperation and we look forward to hearing from you soon.

Kind regards,

Ms. Renee Chang

Assistant Editor

Email: renee.chang@mdpi.com

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[Risks] Manuscript ID: risks-1403615 - Revised Version Received

1 message

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27 October 2021 at 17:54

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Cc: Alim Syariati <alim.syariati@uin-alauddin.ac.id>, Ridwan Ridwan <ridwan@janabadra.ac.id>, Rika Dwi Ayu Parmitasari <rparmitasari@uin-alauddin.ac.id>, Risks Editorial Office <risks@mdpi.com>

Dear Dr. Amar,

Thank you very much for providing the revised version of your paper:

Manuscript ID: risks-1403615

Type of manuscript: Article

Title: Indonesian Hotels' Dynamic Capability under the Risks of Covid-19

Authors: Muhammad Yunus Amar *, Alim Syariati *, Ridwan Ridwan, Rika Dwi Ayu

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Received: 16 September 2021

E-mails: myunmar@unhas.ac.id, alim.syariati@uin-alauddin.ac.id,ridwan@janabadra.ac.id, rparmitasari@uin-alauddin.ac.id

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We will continue processing your paper and will keep you informed about the status of your submission.

Kind regards,

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